### **AGENDA**

### **JEDO Board of Directors**

### Wednesday, May 30, 2007 2:30 p.m.

- 1. Election of JEDO Presiding Officer for 2007 Richard Harmon, Chairman
- 2. Approval of Minutes of November 21, 2006 meeting Presiding Officer
- 3. Presentation of 2006 Audit Doug Glenn, Mayer Hoffman McCann, PA
- 4. Proposed Multi-Year Incentive Offers Kathy Moellenberndt/Doug Kinsinger
  - a. Alorica
  - b. Blue Cross Blue Shield of Kansas
  - c. Emerald Renewal Energy
  - d. Project Harvey
- 5. Adjournment

### JEDO Board Minutes - May 30, 2007

THE GREATER TOPEKA CHAMBER OF COMMERCE BOARD ROOM, Topeka, Kansas, Wednesday, May 30, 2007. The Joint Economic Development Organization (JEDO) Board Members met at 2:30 P.M., with the following Board Members present: Shawnee County Commissioners: Shelly Buhler, Vic Miller, Ted Ensley; City of Topeka Councilmembers: Bill Haynes, Brett Blackburn and Richard Harmon; and City of Topeka Mayor Bill Bunten -7.

Councilmember Richard Harmon called the meeting to order.

THE AGENDA was presented as follows.

ELECTION OF THE CHAIRMAN for the 2007 Joint Economic Development Organization Board, was presented.

Councilmember Haynes moved to nominate Mayor Bunten to serve as the Chairman of the JEDO Board. The motion was seconded by Commissioner Miller.

Mayor Bunten stated that he appreciates the nomination, however, the City Council has indicated that they would prefer that Councilmember Harmon serve as Chairman of the Board.

Councilmember Harmon stated that in his opinion, Mayor Bunten is the best candidate to serve as Chairman of the Board because of the position he currently holds as an elected official.

The motion to nominate Mayor Bunten to serve as the Chairman of the JEDO Board carried unanimously. (7-0-0)

MINUTES of the JEDO Board meeting of November 21, 2006 were presented.

Councilmember Blackburn requested that the minutes be corrected to reflect the correct spelling of Mayor Bunten's last name.

Commissioner Miller requested that the minutes be corrected to reflect the correct spelling of Kathy Moellenberndt's last name.

Commissioner Miller moved to approve the minutes of the meeting of November 21, 2006 as corrected. The motion seconded by Councilmember Harmon carried unanimously. (7-0-0)

A PRESENTATION on the 2006 Growth Organization of Topeka/Shawnee County, Inc., Financial Statements and Independent Auditors' Report, was presented by Doug Glenn, Mayer Hoffman McCann, P.C., a certified public accountant firm. (For a complete copy of the report – See Attachment A.)

Doug Glenn reported that it is the opinion of the firm, that no internal control weaknesses exist within the Organization. He discussed the following main points of the report:

- Statements of Financial Position
- Statements of Activities
- Statements of Cash Flow
- Land Held for Economic Development
- Deferred Compensation Plan
- Operating Lease Obligations
- Related Party Transactions
- JEDO Grant
- Commitments and Contingencies

In conclusion, Mr. Glenn stated that the Organization is negotiating approximately \$5,804,000 in new commitments to be paid for by JEDO grant revenue provided all conditions are met.

Commissioner Miller requested that an individual signature be obtained on the audit report to serve as a point of reference for individuals who may have questions at a later date.

Doug Glenn stated that he would agree to sign the audit report. He explained that all audits conducted by the firm are signed in the same manner, in the form of a general stockholder.

Commissioner Miller moved to accept the 2006 Growth Organization of
Topeka/Shawnee County, Inc., Financial Statements and Independent Auditors' Report. The
motion seconded by Councilmember Haynes carried unanimously. (7-0-0)

THE PROPOSED Multi-Year Incentive Offers, were presented by Doug Kinsinger and Kathy Moellenberndt of the Greater Topeka Chamber of Commerce.

Kathy Moellenberndt stated that the first proposal was received from Alorica, Inc., a customer service center for wireless devices. She reported that the company would generate approximately 1000 new jobs at an hourly rate ranging from \$9 to over \$20 per hour. She stated that the total proposed investment incentive is \$900,000 to be paid over a ten-year period.

Carlos Balteria, Alorica, Inc., expressed appreciation for the consideration of their proposal and stated that the company is anxious to begin work in the area. He reported that 36 core leadership positions have already been filled, and they intend to have 650 positions filled by mid December of this year.

Mayor Bunten stated that he believes Alorica, Inc., would provide a great service to the Topeka/Shawnee County area.

Doug Kinsinger stated that in his opinion, the company will have a strong employee base because of the excellent technical training that will be provided to the employees.

Councilmember Blackburn asked if the contract included a residency requirement.

Councilmember Haynes asked if the contract included a call back provision.

Doug Kinsinger stated that because employees will be evaluated on a regular basis, and given paid incentives, they believe a call back provision is not necessary.

Commissioner Miller requested that the JEDO Board be included in the finalization of the contract. He also asked if there is a property tax exception clause included in the contract.

Doug Kinsinger welcomed the Organization's participation in the finalization of the contract.

Kathy Moellenberndt stated that the contract does not include a property tax exemption clause.

Commissioner Miller moved to approve the Alorica, Inc., Proposal. The motion was seconded by Commissioner Ensley.

Carlos Balteria stated that they must consult with their legal advisors before committing to a residency requirement.

Doug Kinsigner suggested that the residency requirement be addressed during final contract negotiations.

Commissioner Miller stated that he opposes a residency requirement because it is contrary to the Organization's main goal of bringing people into the community.

Mayor Bunten expressed concern with implementing a residency requirement because the hiring process has already begun.

Councilmember Blackburn clarified the intent of his request. He stated that a residency requirement would ensure that employees of companies who are receiving financial assistance from GO Topeka, reside in Shawnee County.

Doug Kinsinger stated that he believes a residency requirement would be an obstacle that the company may not be willing to except this late in the negotiation process.

Commissioner Ensley stated that he believes a residency requirement is unnecessary, and hinders the hiring process.

The motion to approve the Alorica, Inc., Proposal carried unanimously. (7-0-0)

Doug Kinsinger stated that the second proposal was received from Blue Cross Blue Shield of Kansas (BCBS). He recommended that \$1.4 million be placed in a reserve account, for a specified period, to show BCBS their continued support of the company and their efforts.

Doug Scott, Wheatlands Administrative Services, a BCBS subsidiary expressed appreciation for consideration of their proposal. He commented on the Company's recent lose of the Centers for Medicare and Medicaid Services bid for the Medicare Contract, resulting in the elimination of 350 jobs. He stated that they are currently seeking prospective subcontractors that can provide employment opportunities for those individuals who will lose their job.

Councilmember Blackburn questioned the necessity of increasing funding.

Doug Kinsinger stated that they are requesting an increase in funding to help absorb the economical impact that the closing of the Payless ShoeSouce, Inc., manufacturing plant will have on the local economy.

Councilmember Blackburn expressed concern with Wheatlands Administrative Services being labeled as a company that is not considered to be in the "Competitive Range."

Doug Scott stated that to better understand the situation, and improve their overall services, they have requested a debriefing on the rating.

Graham Bailey, BCBS Vice President of Corporate Communications and Public Relations thanked the JEDO Board for their support. He stated that BCBS is committed to helping their employees find alternative work.

Commissioner Miller stated that he fully supports BCBS in their efforts, and appreciates their contribution to the area workforce. He also stated that he believes an increase in funding would be premature because they do not have enough information to make an informed financial decision at this time.

Councilmember Haynes asked if they plan to use the funding as a negotiating device for subcontractors.

Doug Scott stated that he believes the funding would be an excellent incentive to attract potential subcontractors.

Councilmember Haynes moved to place \$1.4 million in a reserve account for Blue Cross Blue Shield of Kansas. The motion seconded by Councilmember Harmon carried unanimously. (7-0-0)

Kathy Moellenbrendt stated that the third proposal was received from the Emerald Renewable Energy Company, a bio-fuel manufacturing company. She reported that the manufacturing plant would be located on a 300 acre site, and generate 42 new jobs at hourly rate of \$22 per hour. She stated that the total proposed investment incentive is \$290,000 to be paid over a five-year period.

Doug Kinsinger stated that they strongly encourage support of the proposal because it would generate quality jobs, and the company is prepared to invest approximately \$25 million in new infrastructure improvements by developing the entire 300 acre site. He noted that the newly developed site would attract additional bio-fueling companies to the area.

Commissioner Miller moved to approve the Emerald Renewable Energy Company Proposal. The motion seconded by Councilmember Haynes carried unanimously. (7-0-0)

Kathy Mollenbrendt stated that the fourth proposal was received from LB Steel, L.L.C., a subsidiary of CoBurn Steel Products, a steel manufacturing company. She reported that the company would retain 70 jobs at an hourly rate of \$16 per hour, and generate 130 new jobs at an hourly rate of \$13 per hour. She stated that the total proposed investment incentive is \$502,500 to be paid over a seven-year period.

Dennis O'Hara, Ironhorse, L.L.C., thanked the JEDO Board for considering their proposal. He stated that they are anxious to begin operations in Topeka, and anticipate great success as they move forward in the merger with Topeka Metal Specialists, Inc.

Tony Wayne, Ironhorse, L.L.C., expressed appreciation for consideration of their proposal. He stated that they look forward to the new expansion, and believe the Company has great potential for continued growth.

Commissioner Miller questioned how the investment incentives would be tracked in regards to the actual number of jobs that would be retained. He requested that the JEDO Board review the contract prior to final approval.

Kathy Mollenbrendt stated that the contract stipulates that they must retain 60 jobs, or the funding for the new positions would be eliminated.

Tony Wayne stated that he believes the Company's intent to remain in the area is strong. He noted that they have signed a 7-year lease agreement, with the option of two, 3-year extensions.

Commissioner Miller moved to approve the LB Steel, L.L.C. Proposal. The motion seconded by Commissioner Endsley carried unanimously. (7-0-0)

NO FURTHER BUSINESS appearing the meeting was adjourned at 3:59 p.m.

JEDO November 21, 2006 3:00 P.M.

The JEDO Board met in the Chamber of Commerce Board Room with the following voting members present: Shawnee County Commissioner Ted Ensley-Chair; Shawnee County Commissioner Vic Miller; Shawnee County Commissioner Marice Kane; Topeka City Councilman Clark Duffy; Topeka City Councilman Brett Blackburn; Topeka City Councilman Jeff Preisner and City of Topeka Mayor Bill Bunten.

OTHERS PRESENT: Rich Eckert-Shawnee County Counselor, Carl Koupal-GO Topeka, Ken Daniel-Midway Wholesale, Mike Welch-Chamber Board, Bill Haynes-Chamber Board, Brad Owen-Mize, Houser & Company, Terry Neher-US Bank, Henry McClure-McClure Real Estate, Doris Williams-DBE Advisory Council, Susan Mahoney-Downtown Topeka, Inc., Jim Ogle-WIBW-TV, Andy Jetter-Federal Home Loan Bank Topeka, Doug Kinsinger-Go Topeka/Chamber of Commerce, Kathy Moellenberndt-Chamber of Commerce, Brenden Long-City Attorney, Sylvia Ortiz-City Councilmember, Nora Patton-Taylor-Chamber of Commerce, Donna Hill-City of Topeka, Jo Beilman-GO Topeka, Jim Parrish-President Parrish Hotel Corporation Carl Koupal-GO Topeka Chair, David Kerr, Topeka Chamber Chair, Shelly Buhler-County Commissioner Elect-District 1, Christy Caldwell-Chamber of Commerce, David Kerr, Topeka Chamber Chair, Marla Carter Channel 13 News, Tim Hrenchir-The Topeka Capital Journal, and Debbi Childers-Shawnee County Clerk's office.

### ITEM NO. 1: The JEDO Meeting Minutes of June 15, 2006 were approved.

A motion was made by Deputy Mayor Jeff Preisner to approve the Minutes of June 15, 2006. The motion was seconded by Mayor Bill Bunton. Motion carried unanimously.

### Hoffman, McCann/CBIZ was selected for the 2007 audit.

Mr. Brad Owen with Mize Houser & Company reviewed a spread sheet on page 6 of the packet outlining the responses received for the 2006 audit. (A copy can be viewed with the original set of minutes.)

After a full discussion, a motion was made by City Councilman Jeff Preisner to select the three year option submitted by Mayer, Hoffman, McCann/CBIZ. The motion was seconded by County Commissioner Vic Miller. Motion carried unanimously.

### The 2007 (for fiscal year 2008) federal funding priorities were approved as amended.

- I-70 Viaduct funding for planning and design
- Heartland Park, Central Crossings Commerce Park Infrastructure-sewer and water
- Kansas Riverfront Development Plan
- 190th ARW Squadron Operations Facility
- Great Overland State-Riverfront Park-Greenspaces Replacement of Blighted Industrial Areas
- Constitution Hall

Christy Caldwell with the Chamber of Commerce reviewed the federal projects as outlined on pages 7 and 8 of the packet. (A copy can be viewed with the original set of minutes.)

After discussion, Mayor Bunton made a motion to amend the Central Crossing Commerce Park Infrastructure (sewer & water) for fiscal year 2008 to add South Topeka sewer and water at Heartland Park. Following further discussion, Commissioner Ensley clarified it would be Heartland Park, Central Crossings Commerce Park Infrastructure-sewer and water. Deputy Mayor Preisner seconded the motion. After a full discussion, the motion to amend carried unanimously.

Deputy Mayor Preisner moved to approve the 2007 (for fiscal year 2008) federal funding priorities as amended. MOTION DIED FOR LACK OF A SECOND.

Following further discussion, Commissioner Miller made a motion to include Constitution Hall as a priority.

Councilman Clark Duffy seconded the motion. Motion carried unanimously.

Deputy Mayor Preisner made a <u>motion to approve the 2007</u> <u>federal funding priorities as amended</u>. Mayor Bunton seconded the motion. Motion carried unanimously.

### ITEM NO. 4: The 2002 - 2007 Strategic Plan Economic Development 2007 Business Plan was adopted as outlined by Ms. Moellenbundt and as presented in the packet.

Ms. Kathy Moellenberndt with the Chamber of Commerce presented a PowerPoint presentation. (A hard copy of this presentation is attached to the original set of minutes.)

Ms. Moellenberndt gave an overview of the 2002-2007 Strategic Plan Economic Development 2007 Business Plan (Plan). (This is attached to the original set of minutes.)

Councilman Clark Duffy presented City of Topeka Resolution No. 7494 relating to JEDO preparing a report on the status of the implementation of the economic development element of the Topeka/Shawnee County Comprehensive Metropolitan Plan 2025. (A copy of City of Topeka Resolution No. 7494 is attached to the original set of minutes.) Councilman Duffy asked if JEDO would respond to the City of Topeka by preparing that document. Mr. Doug Kinsinger explained they provided a report quarterly based upon the strategic plan. He believed in 2004 they provided a different report based upon the outline of the Topeka/Shawnee County Comprehensive Metropolitan Plan.

Following discussion, Commissioner Miller made a motion to adopt the Plan as outlined by Ms. Moellenberndt and distributed in the packet. Deputy Mayor Preisner seconded the motion. After a full discussion, Councilman Brett Blackburn stated it was hard for him to vote when he had not seen the plan. He commented that was a problem of not having quarterly meetings. Therefore, he would not be supportive of the motion.

Motion carried with Councilmen Blackburn and Duffy voting no.

The 2007 GO Topeka Budget was approved. (A copy of the GO Topeka Summary Budget Analysis of 2006/2007 Cash Basis Operation-Public is attached to the original Minutes.)

Mr. Brad Owen with Mize, Houser and Company explained the GO Topeka Summary Budget Analysis of 2006/2007 Cash Basis Operation-Public. (A copy of the GO Topeka Summary Budget Analysis of 2006/2007 Cash Basis Operation-Public is attached to the original Minutes.)

Councilman Clark Duffy presented City of Topeka Resolution No. 7493 which requests JEDO to do two things: 1) Form a partnership with Downtown Topeka for an incubator in accordance with the document prepared by the City's Economic Development Specialist; and 2) To request JEDO issue requests for proposals to form a partnership with Washburn University for the creation of industry clusters following the guidelines of the 2004 Report Universities and Development of Industry Cluster from the U.S. Department of Commerce. Mr. Duffy stated to his knowledge that had not been done. He asked if the budget contained funding for an RFP to develop an industry cluster partnership with Washburn University as proposed by City of Topeka Resolution No. 7493. Mr. Kinsinger stated GO Topeka had done an RFP late this Fall for a target market assessment. He said not specifically through universities, but with national consultants. There was money in next year's budget to complete that project. Mr. Kinsinger noted that Washburn University President Dr. Jerry Farley chaired a major committee in GO Topeka that was focused on trying to find where they could best leverage their University in terms of economic growth, i.e., what were the programs and/or business groups they could tap into.

After a full discussion, Mayor Bunton moved to <a href="mailto:approve the">approve the</a>
<a href="budget">budget</a>. Commissioner Marice Kane seconded the motion.

Motion carried with Councilmen Blackburn and Duffy voting no.

ITEM NO. 6: JEDO Contract No. C1-2006 with GO Topeka relating to economic development within Topeka and Shawnee County was approved and the Chair was authorized to include \$7.5 million as a maximum (not to exceed) carryover.

County Counselor Rich Eckert explained the only change to the language (other than the dates) was changing City Administrator to City Manager to reflect the City of Topeka's change in managership.

Councilman Clark Duffy explained his no vote to both the budget and the strategic plan was that in reviewing the budget he could not understand how the taxpayer dollars were being spent. Therefore, he would not be able to support those documents.

Councilman Brett Blackburn stated his concerns were similar to Councilman Duffy's. He explained there were some things he would like to have seen changed in the contract, i.e., additional funding for the DBE. Councilman Blackburn stated he was going to abstain.

After a full discussion, Commissioner Miller moved to approve the Contract with GO Topeka. Mayor Bunton seconded the motion. Motion carried with Councilman Duffy voting no and Councilman Blackburn abstaining.

Mr. Kinsinger stated there was a clause in the contract that required special approval for carryover of funds. He said they anticipated the carryover to be in the range of \$7 million, but could be a maximum of \$7.5 million. He acknowledged there was about \$5.8 million of contingent liabilities approved by JEDO that as based against that, so there was really about \$1 million to \$1.5 million of cash balance. After a full discussion, Commissioner Miller made the motion to <a href="mailto:authorize">authorize</a> the Chair to include \$7.5 million as a maximum (not to exceed) carryover. Mayor Bunton seconded the motion. Motion carried unanimously.

### ITEM NO. 7: Incentive Packages to Frito Lay, Gunderson Rail and Security Benefit were approved as presented.

Kathy Moellenberndt reported they had been working with Frito Lay 7 or 8 months about their possible expansion. Ms. Moellenberndt stated they were competing strongly with many other states for this project. She said they presented them a proposal that tied into some of the Kansas Department of Commerce incentive programs and also proposed to them a local incentive and consideration for property tax consideration; if it fit into the perimeter of property tax exemption. In terms of their local incentive offering, GO Topeka proposed \$2,500 for each of the new jobs created as a result of the potential expansion.

Councilman Jeff Preisner made the motion to <a href="mailto:approve">approve</a>
<a href="mailto:offering">offering an incentive package to Frito Lay</a>. Commissioner Miller seconded the motion. Motion carried unanimously.

Ms. Moellenberndt stated the second project was Gunderson Rail. It was proposed to them that they would be provided \$1,000 for each new job created over the next year. She said they would start off with 25 jobs and anticipated by

the end of the year there would be 50 new jobs in their operation.

Mayor Bunton moved <u>approval of the incentive offer for</u> <u>Gunderson Rail</u>. Commissioner Kane seconded the motion. Motion Carried unanimously.

Ms. Moellenberndt reported the third project was Security Benefit & SE2. She said about a year ago Security Benefit was successful in being awarded a contract with Golden Sacs. Security Benefit looked to hire an additional 200 people in the next couple years with average wages being \$50,000 yearly including a strong benefit package. SE2 was formed to leverage Security Benefit's information technology infrastructure in the market place with the company's expertise being customer service. Ms. Moellenberndt stated they proposed as a local incentive offering of \$2,500 for each new job created up to a total of \$500,000.

Councilman Preisner made the motion to <a href="majorage-en-light">approve the incentive package to Security Benefit</a>. Mayor Bunton seconded the motion. Motion carried unanimously.

Mr. Kinsinger advised they would have performance contracts arranged with each company, which meant they would have to perform and they would be audited before incentives would be paid.

### ADDED ITEMS

### Midway Wholesale

Commissioner Miller acknowledged receipt of a letter from Ken Daniel addressed to Mr. Kinsinger dated November 15, 2006. (A copy of this letter is attached to the original Minutes.) He explained the letter was requesting incentive monies relating to the retention and possible expansion of Mr. Daniel's company, Midway Wholesale. Commissioner Miller made the motion to add the request from Mr. Ken Daniel, Midway Wholesale to the agenda. Mayor Bunton seconded the motion. Motion carried unanimously.

Mr. Ken Daniel with Midway Wholesale gave a brief explanation of his request. Mr. Daniel explained they would like to spend about \$1 million at the 3rd and Chandler building a new building. He said after spending the \$1

million they would have a building worth only \$750,000. So, the \$250,000 would come from their equity. Mr. Daniel stated he needed the equity in the business, so he was requesting \$250,000 to build the building and then he and his partners would put that \$250,000 (from their own pockets) back into the business as permanent equity. Mr. Daniel stated the net effect was that he had a project that was not economically feasible standing on its own because of it's location. So, he was asking JEDO to consider a totally different approach than they had ever considered. Mr. Daniel reported they had a history of 36 years of constant growth. He stated he had received offers to sell, but he wanted to stay a Kansas owned and Topeka owned company.

Mr. Kinsinger expressed concern that if they helped Mr. Daniel, every other developer or company in town would be on JEDO's doorstep asking that they be treated the same.

Commissioner Miller made a motion to <u>offer \$250,000 in the fashion requested</u>. Commissioner Ensley seconded the motion.

Councilman Clark Duffy stated he would support the motion, but it was clearly not consistent with policy adopted by this body; it was consistent with economic development strategy.

Councilman Brett Blackburn questioned where this board was going to draw the line. He noted he had a sizeable out-of-pocket investment in his own company. Mr. Blackburn questioned how would they turn down the next request.

Commissioner Miller said having a policy did confine them to a narrow set of thinking; there was case by case. He recalled they experienced that a few months ago when JEDO made exceptions for VENTRIA. Commissioner Miller stated he did not have a problem looking at policy and attempting to adhere to it and making exceptions when appropriate.

After a full discussion, the vote was taken. Motion Carried with Commissioner Marice Kane voting no and Councilman Bret Blackburn abstaining.

A request that JEDO reconsider and reimburse the City of Topeka 75-percent of the \$560,000 used for CIP money for the Wanamaker project.

Councilman Brett Blackburn recalled JEDO had looked at maybe reversing the City of Topeka for money expended on the Wanamaker project from 37th Street to 39th Street. Councilman Blackburn felt this paralleled what this body did as it related to the Croco Road project. Councilman Blackburn made a motion to add the Wanamaker project to the agenda. Councilman Jeff Preisner seconded the motion. Motion carried, with Commissioners Kane, Miller and Ensley voting no.

Councilman Blackburn made a motion that <u>JEDO reconsider and</u> reimburse the City of Topeka 75-percent of the \$560,000 used for CIP money for that project. Councilman Jeff Preisner seconded the motion.

Councilman Preisner asked the actual amount. Mr. Kinsinger responded it would be \$420,000. Commissioner Ensley asked about funding. Commissioner Miller stated it would come from the sales tax fund.

After a full discussion, the vote was taken. Motion failed: Commissioners Kane, Miller, Ensley and Mayor Bunton voting no.

The addition of \$350,000 to implement Goal 6 of the economic development plan.

Councilman Clark Duffy made a motion to <u>add to the agenda</u> the addition of \$350,000 to implement Goal 6 of the economic development plan for Downtown Topeka. Councilman Blackburn seconded the motion. Motion carried, with Mayor Bunton and Commissioner Kane voting no.

After a brief explanation by Councilman Duffy, Commissioner Miller made a motion to table this until the next JEDO meeting. Commissioner Ensley seconded the motion. Motion failed 3-4. Commissioners Kane, Ensley, Miller and Mayor Bunton voting no.

Mayor Bunton stated in the last couple weeks, there had been a proposal for \$2,050,000 of JEDO money to be spent on improvements at Heartland Park; he just learned today of \$897,000 regarding a development in Topeka; Councilman Blackburn's proposal was for \$420,000; and Councilman Duffy's proposal was \$350,000. Mayor Bunton said he agreed

with Commissioner Miller that they could look at certain proposals and they did not have to be completely inflexible; but, by and large, this proposal was to change the policy and begin to fund projects rather than keep the money as an incentive to bring businesses or expand businesses in this City. Mayor Bunton stated his opposition and his appreciation that different people had a different view than his. But, he wanted it clear that he believed this money was being well spent. Mayor Bunton stated he did not vote to table this issue because he did not believe that was the right policy and he was prepared to vote against it and that he would continue to do so as a member of this Board.

Councilman Blackburn expressed his support. He said he did not understand why Downtown Topeka would not fit the scope of the ballot question, e.g., how Downtown Topeka could not qualify under that one line of economic development.

Commissioner Miller stated he did not disagree with Councilman Blackburn that the purpose of the expenditure was economic development. He felt the Mayor was trying to say where policy seemed to reflect maximum leverage of their monies, they could spend the \$5 million a year in a single day in various noble enterprises that would all fit the description of economic development. It was the maximization of that limited amount of money that confined them to having to make choices. Commissioner Miller stated he was not prepared to vote for the motion today. He would be voting no simply because he did not feel it got a fair presentation.

After a full discussion, the vote was taken. Motion failed with Commissioners Kane, Ensley, Miller and Mayor Bunton voting no.

Meeting adjourned.

Financial Statements and Independent Auditors' Report

December 31, 2006 and 2005



### Mayer Hoffman McCann P.C.

### An Independent CPA Firm

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### Independent Auditors' Report

Board of Directors Growth Organization of Topeka/Shawnee County, Inc. Topeka, Kansas

We have audited the statement of financial position of the Growth Organization of Topeka/Shawnee County, Inc. as of December 31, 2006, and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit. The financial statements of the Growth Organization of Topeka/Shawnee County, Inc. as of December 31, 2005 were audited by other auditors whose report dated March 6, 2006, expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Growth Organization of Topeka/Shawnee County, Inc. as of December 31, 2006, and the related statements of activities and cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Mayer Hoffman McCann P.C.

Mayer Hoffman Mc Com. P.C.

Topeka, Kansas

May 4, 2007

### Financial Statements December 31, 2006 and 2005

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### Statements of Financial Position <u>December 31</u>,

### Assets

Comment	<u>2006</u>	<u>2005</u>
Current assets: Cash		
Investments	\$ 1,341,519	\$1,874,236
	5,938,122	3,543,130
Pledges receivable, net of allowance of \$5,000 in 2006 Accrued interest receivable	4,400	24,863
Prepaid expenses	36,134	24,484
Due from Greater Topeka Chamber of Commerce	28,582	15,963
Total current assets	<u>8,636</u>	
Total culicit assets	<u>7,357,393</u>	<u>5,482,676</u>
Property and equipment:		
Equipment	፤ለበ ሰሳማ	00.046
Leasehold improvements	109,027	92,245
Total property and equipment	<u>49,680</u> 158,707	<u>46,930</u>
Less accumulated depreciation	•	139,175
Net property and equipment	<u>(65,274</u> )	<u>(42,458)</u>
	<u>93,433</u>	<u>96,717</u>
Other assets:		•
Land held for economic development	2,717,243	1,984,054
Deferred compensation investment	84,299	53,065
Total other assets	2,801,542	2,037,119
Tatal accepts		=1001,112
Total assets	\$ <u>10,252,368</u>	\$ <u>7,616,512</u>
Liabilities and Net Assets		
Current liabilities:		
Accounts payable	\$ -	\$ 37,793
Deferred JEDO grant revenue	6,560,874	4,905,972
Due to Greater Topeka Chamber of Commerce	0,500,074	
Due to agency fund:		7,130
Governor's Military Council	63,080	3,567
Total current hiabilities	6,623,954	4,954,462
I one tome lightlet	0,023,554	4,724,402
Long-term liabilities:		
Deferred compensation payable	84,299	<u>53,065</u>
Total liabilities	6 700 262	5.005.535
	<u>_6,708,253</u>	<u>5,007,527</u>
Net assets:		
Undesignated	826,872	624,931
Board designated	_2,717,243	1,984,054
Total net assets	3,544,115	2,608,985
Total lightitism and wat and		. —
Total liabilities and net assets	\$ <u>10,252,368</u>	\$ <u>7,616.512</u>

### Statements of Activities Years Ended December 31,

	<u>2006</u>	<u>2005</u>
Revenue:		
JEDO grant	\$3,011,297	\$1,635,915
Private contributions	255,176	208,352
Other grants		25,000
Small business awards	8,520	8,606
Investment income	258,013	111,211
Other	<u>15,507</u>	24,255
Total revenue	3,548,513	2,013,339
Expenses:		
Program expenses:		
Economic development	<u>2,442.648</u>	<u>1,776,775</u>
Total program expenses	<u>2,442,648</u>	<u>1,776,775</u>
Support services expenses:		
General and administrative	<u> 170,735</u>	<u> 164,747</u>
Total support expenses	170,735	164,747
Total program and support expenses	2,613,383	1,941,522
Change in net assets	935,130	71,817
Net assets at beginning of year	2,608,985	<u>2,537,168</u>
Net assets at end of year	\$ <u>3,544,115</u>	\$ <u>2,608,985</u>

### Statements of Cash Flows Years Ended December 31,

Cash flows from operating activities:	<u>2006</u>	<u>2005</u>
Contributions, grants and other support	ሚፈ ስደስ ዕረድ	#2 #26 61 A
Cash paid to employees and suppliers	\$4,960,865 (2,592,232)	\$3,736,610
Interest received	<u>200,561</u>	(2,170,432) <u>64,64</u> 4
Net cash provided by operating activities	2,569,194	1,630,822
rect cash provided by operating activities	2,303,134	1,030,022
Cash flows from investing activities:		
Purchase of investments	(8,418,700)	(5,018,178)
Proceeds from sale of investments	6,069,510	1,497,131
Increase in deferred compensation investment	(31,234)	(28,108)
Purchase of land for economic development	(733,189)	
Purchase of property and equipment	<u>(19,532</u> )	<u>(40,990</u> )
Net cash used in investing activities	( <u>3,133,145</u> )	( <u>3,590,145</u> )
Cash flows from financing activities:		
Increase in deferred compensation payable	31,234	28,108
Net cash provided by financing activities	31,234	28,108
Net decrease in cash	(532,717)	(1,931,215)
Ter decidate in outil	(332,717)	(1,221,21)
Cash at beginning of year	<u>1,874,236</u>	<u>3,805.451</u>
Cash at end of year	\$ <u>1.341.519</u>	\$ <u>1,874,236</u>
Reconciliation of change in net assets to net cash provided by		
operating activities:		
Change in net assets	\$ <u>935.130</u>	\$ <u>71,817</u>
Adjustments to reconcile change in net assets to net cash used by operating activities:		
Depreciation	22,816	17,167
Unrealized gains on investments	(13,644)	(14,563)
Realized gains on investments	(32,158)	(7,520)
Change in allowance for uncollectible receivables	5,000	(2,100)
Change in pledges receivable	15,463	18,425
Change in accrued interest receivable	(11,650)	(24,484)
Change in prepaid expenses	(12,619)	23,162
Change in due to/from Greater Topeka Chamber of	(,,	
Commerce	(15,766)	9,505
Change in accounts payable	(37,793)	37,793
Change in deferred JEDO grant revenue	1,654,902	1,816,057
Change in due to Governor's Military Council	<u>59.51</u> 3	(314,437)
Total adjustments	1,634,064	1,559,005
Net cash provided by operating activities	\$ <u>2,569,194</u>	\$ <u>1,630,822</u>

### Notes to Financial Statements December 31, 2006 and 2005

### 1. History and Organization

The Growth Organization of Topeka/Shawnee County, Inc. was organized to encourage business and industry to locate and develop within the greater Topeka area and to otherwise promote the common economic interest of greater Topeka.

### 2. Summary of Significant Accounting Policies

This summary of significant accounting policies is presented to assist in understanding the accompanying financial statements.

### Basis of Reporting

Assets, liabilities, net assets, revenues and expenses are recognized on the accrual basis of accounting.

The Organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

The unrestricted operating fund represents the portion of expendable funds that is available for support of the Organization's operations.

The temporarily restricted fund and the permanently restricted fund represent funds that are subject to restrictions of the donated instruments, if any. These funds require either that the principal be invested in perpetuity and the income only be used by the Organization or are restricted by the donor's intent as to usage.

### Investments

Investments are recorded at fair market value based on quoted market prices.

### Pledges Receivable

Pledges receivable represent legally enforceable pledges and are recorded as receivable in the year made. Pledges are carried at their original amount less an allowance for uncollectible amounts.

### Property and Equipment

The Organization capitalizes all expenditures in excess of \$2,000 for property and equipment at cost. Depreciation is determined on the straight-line basis, with estimated useful lives as follows:

Equipment Leasehold improvements

3 - 5 years 5-10 years

Maintenance and repairs which neither materially add to the value of the property nor appreciably prolong its life are charged to expenses as incurred.

### Notes to Financial Statements December 31, 2006 and 2005

### 2. Summary of Significant Accounting Policies (Continued)

### Income Taxes

The Organization is exempt from federal income tax under Section 501(c)(6) of the Internal Revenue Code, is exempt from federal income taxes pursuant to Section 501(a) of the Code, and has been classified as other than a private foundation. For the year ended December 31, 2005, the Organization paid a proxy tax of \$20,622 on certain expenses in order that donors' contributions remain tax deductible. No proxy tax was paid for the year ended December 31, 2006.

### Expense Allocation

The costs of providing various programs and other activities have been summarized on a functional basis. Accordingly, certain costs have been allocated among the programs and services benefited.

### Cash Defined For Statement of Cash Flows

For purposes of the statement of cash flows, the Organization considers cash in the bank with original maturities of three months or less to be cash.

### Management Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### 3. Investments

Investments consist of the following at December 31, 2006:

	<u>Cost</u>	Fair <u>Value</u>
Money market U.S. government securities	\$1,655,810 <u>4,254,105</u>	\$1,655,810 _4,282,312
Total investments	\$ <u>5,909,915</u>	\$ <u>5.938,122</u>

### Notes to Financial Statements December 31, 2006 and 2005

### 3. <u>Investments</u> (Continued)

	2006	2005
Interest income Unrealized gain	\$ 244,369 13,644	\$ 96,648 14,563
Total investment income	\$ <u>258,013</u>	\$ <u>111.211</u>

### 4. Land Held for Economic Development

The Organization purchased land for the development of the Central Crossing Commerce Park in southwest Topeka, Kansas. The Organization has the right to transfer the land to companies for economic development. As of December 31, 2006 and 2005, \$2,717,243 and \$1,984,054 of owned land was held for transfer to third parties for development.

Land held for economic development is a board designated net asset.

### 5. <u>Deferred Compensation Plan</u>

The Growth Organization of Topeka/Shawnee County, Inc. sponsors a deferred compensation plan that allows certain salaried employees to defer a portion of their salaries by having the Organization remit such amounts for investment in a mutual fund. Upon request for payoff, the Organization authorizes the remittance of the deferred amount plus interest to the employee. The Organization reflects the amount as a noncurrent asset and the amount of the withheld deferred compensation as a noncurrent liability.

As of December 31, 2006 and 2005, funds have been set aside in the amount of \$84,299 and \$53,065, respectively. The employees are fully vested and, therefore, these amounts are shown as deferred compensation payable on the statements of financial position.

### 6. Operating Lease Obligations

The Organization leases a facility for an economic development program under an operating lease arrangement.

Minimum future lease payments under the operating lease are as follows as of December 31, 2006:

2007	\$ 36,000
2008	15,000
	\$51,000

Rent expense for the Organization on leases was \$40,528 and \$28,154 for the years ended December 31, 2006 and 2005, respectively.

### Notes to Financial Statements December 31, 2006 and 2005

### 7. Agency Funds

The Organization acts as an agent on behalf of the Governor's Military Council. Cash held on behalf of the Governor's Military Council is classified as both cash and a corresponding liability.

### 8. Board Designated Net Assets

As of December 31, 2006 and 2005, the board of directors designated net assets of \$2,717,243 and \$1,984,054, respectively, related to land held for economic development.

### 9. Related Party Transactions

The Organization has a service agreement with the Greater Topeka Chamber of Commerce in which the Chamber furnishes certain services and resources, including personnel, office space and equipment to the Organization. The Chamber pays the costs and then bills the Organization.

Total expenses billed to the Organization for the years ended December 31, 2006 and 2005 were approximately \$610,000 and \$617,000, respectively. This includes reimbursement for a portion of the Chamber's office building and equipment leases. Payments made by the Organization on a month-tomonth basis on these Chamber leases for the years ended December 31, 2006 and 2005 were \$62,681 and \$67,325, respectively.

At December 31, 2006, the Greater Topeka Chamber of Commerce owed the Organization \$8,636. At December 31, 2005, the Organization owed \$7,130 to the Chamber, which represents amounts billed in excess of payments.

Also during 2006, the Organization provided \$50,000 as a contribution to the Governor's Military Council (formerly the Governor's Strategic Military Planning Commission) for coordinating the efforts to prevent the closure or downsizing of Kansas's military facilities, to maximize the inputs into the Base Realignment and Closure process, to protect the interest of the communities adjacent to the bases, to encourage the relocation of military mission to Kansas, and to mitigate the effects of any reduction in military civilian personnel.

### 10. JEDO Grant

The Organization entered into an agreement with JEDO in January 2002. JEDO is a separate legal entity authorized by Kansas Statute 12-2904(a) which was created by an interlocal agreement between the Board of Commissioners of Shawnee County and the City of Topeka. The agreement provided for a grant to the Organization for the purpose of providing economic development services, including research, target marketing, existing business retention and expansion, new business recruitment, disadvantaged business enterprises, infrastructure development, site acquisition and development, incentive funds, workforce training and expansion, and other such activities deemed necessary and appropriate. The term of the agreement was for one year and could be extended for successive periods of one year each unless either party terminates the agreement.

### Notes to Financial Statements December 31, 2006 and 2005

### 10. JEDO Grant (Continued)

The Organization entered into agreements with JEDO for the successive periods through 2006 to receive \$5 million annually in grant funds for economic development. Only \$3,750,000 of the 2005 grant funds were received for the year ended December 31, 2005.

JEDO approved the carryover of the 2006 and 2005 unexpended grant funds. This carryover is included in the deferred JEDO grant revenue at December 31, 2006 and 2005, and includes approximately \$63,000 and \$82,000 for the disadvantaged business enterprises program at December 31, 2006 and 2005, respectively.

### 11. Concentrations

The Organization received 85% and 80%, respectively, of their total revenue from a grant with the Joint Economic Development Organization (JEDO) for the years ended December 31, 2006 and 2005. In the event this grant was discontinued, the activities of the Organization would be curtailed accordingly.

### 12. 401(k) Retirement Plan

The Organization established a 401(k) retirement plan through a common paymaster agreement with the Greater Topeka Chamber of Commerce in which eligibility is reached when an employee has 1,000 hours of services, is age 21, and has completed 12 months of service. The 401(k) retirement plan is sponsored by the American Chamber of Commerce Executives.

GTTC contributes to the retirement plan an amount equal to 7% of an employee's total annual earnings. The employees may contribute up to 15% of their annual earnings with no minimum contribution required. Employer contributions are vested at a rate of 20% for two years of service to 100% for six years of service.

The Organization's contributions to the 401(k) retirement plan was \$35,353 and \$28,878 for the years ended December 31, 2006 and 2005, respectively.

### 13. <u>Incentives</u>

For the years ended December 31, 2006 and 2005, incentives totaling \$526,217 and \$55,000, respectively, were paid to various organizations. These incentives are paid under agreements generally covering several years and requiring maintenance of employment levels and other benchmarks.

### Notes to Financial Statements December 31, 2006 and 2005

### 14. Commitments and Contingencies

At December 31, 2006, the Organization has approved outstanding incentive commitments to various companies expected to be payable as follows:

2007	\$1,214,142
2008	750,062
2009	242,500
2010 and thereafter	_442,500

\$2,649,204

In addition, the Organization is negotiating potential new commitments in the approximate amount of \$5,804,000. These commitments will be paid from deferred JEDO grant revenue if conditions are met.

# **Proposed Incentive Offers**

Presented to JEDO

May 30, 2007



## Proposed Incentive Offer Alorica

Type of Industry:

Capital Investment:

**Employment:** 

Incentive:

**Customer Service Center** 

\$2 - \$3 MM

850 to 1,000

\$900,000 over ten years with a

cap of \$90,000 a year

Min. Hourly Wage	Level of Incentive	FTE Estimates	Potential Incentive
\$9.00 to \$9.99	\$750	800 to 1,000 CSR's	\$750,000
\$10.00 to \$11.99	\$1,000	CSR's	
\$12.00 to \$14.99	\$1,500	53	009'62\$
\$15.00 to \$19.99	\$2,000	13	\$26,000
Above \$20	\$3,000	11	\$33,000

### **Proposed Incentive Offer Emerald Renewal Energy**

Type of Industry:

**Bio-Fuel Manufacturing** 

Site:

300 acre site optioned

Capital Investment:

\$200 MM

**Employment:** 

\$22 an hour plus benefits

Average Hourly Wage:

\$5,714

Proposed Incentive per job:

**Proposed Incentive:** 

\$ 50,000 for options

\$240,000 paid over 5 years \$290,000

## Proposed Incentive Offer Project Harvey

Type of Industry:

**Manufacturing** 

Capital Investment:

\$200,000\*

**Employment:** 

Retention of 70 jobs

Addition of 130 new jobs

Average Hourly Wage:

\$16/hour plus benefits for existing jobs \$13/hour plus benefits for new jobs

Proposed Incentive Per Job:

\$3,000 for each of the 70 retained jobs

\$2,250 for each of the 130 additional new jobs

Paid over 7 years

\$ 292,500 \$ 502,500

\$ 210,000

\$ 20

\* Does Not Include Acquisition

### Proposed Increased Incentive Offer Blue Cross Blue Shield of Kansas

Type of Industry:

Contract:

Insurance (Medicare

5-year contract with Federal Government

**Employment:** 

Retain 340 jobs

Create 245 new jobs

\$41,000 plus strong benefits

Avg. Salary for Retained:

\$31,625 plus strong benefits

\$2,393

Average Salary for New:

Proposed Incentive per job:

\$1,000,000 paid over 5 years

Approved Incentive: (Approved by JEDO May 6, 2006)

New Proposed Incentive:

\$1,400,000 paid over 5 years

# Summary of Incentive Offers

Company	ן 	<u>sqof</u>	Total Incentive	Payment Up To
	New	Retained		
Alorica	1,000		\$900,000	\$90,000/yr for 10 years
Blue Cross Blue Shield	245	340	\$1,400,000	\$280,000/yr for 5 years
Emerald Renewable Energy	42		\$240,000 (\$50,000 option)	\$48,000/yr for 5 years
Project Harvey	130	02	\$502,500	\$71,785/yr for 7 years
Total	1,417	410	\$3,092,500	

Go Topeka Proposed 2008 Budget - Public

	Proposed Budget 2008	Budget 2007	Estimated 2007
Revenues:	E 000 000	5,000,000	5,000,000
Sales tax	5,000,000 250,000	150,000	332,108
Investment income & other	5,250,000	5,150,000	5,332,108
Total Revenues	3,230,000		
Expenses:	-07.050	464,895	427,677
Salaries	537,858	132,693	87,596
Payroll taxes and benefits	126,164		515,273
Total Staffing (3)	664,022	597,588	510,275
Marketing, promotional and advertising	450,000	387,000	306,005
		•	
₿ Departmental activities:	37,120	21,140	15,282
Business retention	289,000	290,800	206,894
New business attraction	124,000	7,000	2,601
Workforce development	66,000	66,000	41,975
Government relations	50,200	17,800	14,910
Research	670,038	650,960	573,013
Disadvantaged Business Enterprises (1)(2)	1,236,358	1,053,700	854,675
Total Departmental	1,200,000	<del></del>	
Other operating expenses	327,846	323,889	255,163
Total Operating Expenses	2,678,226	2,362,177	1,931,116
Total Revenues over Operating Expenses	2,571,774	2,787,823	3,400,992
Incentives and Site Expenditures:			
Anticipated 2008 expenditures on current commitments	3,140,000	•	
New incentives paid in 2008	1,500,000		
Site option/acquisition/improvements	5,000,000	2,787,823	652,952
Total Incentives and Site Expenditures	9,640,000	2,707,023	002,802
Transfer from (to) cash,investments and land held for			(0.77.0.0.10)
development	7,068,226		(2,748,040)
Net revenues over expenses and incentives	0	0	0

<sup>(1)</sup> Includes salaries and benefits budgeted on 4 FTEs of \$250,168 in 2008 and \$243,128 in 2007.
(2) Amount exceeds 10% of budgeted revenues; excess will be charged against any remaining carryover funds.

<sup>(3)</sup> Budget for 2008 is based on 8 FTEs and 2007 is based on 7 FTEs.